

Executive Summary
Consolidated Annual Performance and Evaluation Report (CAPER)
2002 Program Year
Maricopa HOME Consortium

At the end of each fiscal year, communities across the Country have both the opportunity and the responsibility to report to their citizens on how they have utilized public funds of all types to improve the community and the lives of the people who live in it. The Consolidated Annual Performance and Evaluation Report (CAPER) is one nearly universal vehicle for providing that information to citizens of the United States. The Department of Housing and Urban Development requires consolidated planning and consolidated reporting of all communities as a condition of receiving federal grants for housing and community development. And since the planning and reporting process is intended to include all jurisdictional resources for housing and services that benefit low and moderate income people, the CAPER can and should provide a comprehensive overview of much that is being done in the jurisdiction to improve people's lives.

Maricopa County believes in 100% accountability in terms of programmatic and financial outcomes. We do that under a managing for results philosophy. This is accomplished by complete alignment between strategic plans, employee performance plans, budgeting for results, empirical measures and customer satisfaction surveys involving every part of county government.

David Smith
County Administrative Officer



Maricopa County measures 9,222 square miles and has a population of 3,296,250. The service area for the Maricopa HOME Consortium is all of Maricopa County except for Phoenix and lands of the Native American tribes. It includes six cities and twelve towns that are home to 57% of the residents of the county. The intergovernmental agreement that established and maintains the Maricopa HOME Consortium has been executed by Maricopa County, Gilbert, Chandler, Glendale, Mesa, Peoria, Scottsdale and Tempe. The Consortium, with Maricopa County designated as the *Lead Agency*, administers HOME Investment Partnership funds and is responsible for the housing components of the HUD Consolidated Plan and the preparation and submission of the CAPER. Contributors to this CAPER include representatives of the members of the Maricopa HOME Consortium, Maricopa County Departments of Community Development and Human Services, the Housing Authority and the Industrial Development Authority of Maricopa County and the Governor's Office of Housing Development.

Many things were accomplished during the year and many lives were changed. People who provide services and the people who receive them have good reasons to be proud of what has been done. Examples of true accomplishment in addressing the housing and services needs of low-income residents and homeless and families are impressive.

- More than \$10,080,000 was awarded to twenty-seven applications for HUD Homeless Assistance Grants recommended by the Maricopa Association of Governments Regional Committee on Homelessness.
- The County's Workforce Development Division utilized \$6,212,481 in Workforce Investment Act funds to provide for One Stop Career centers and a Workforce Development Center to assist over 3500 job seekers (1125 adults, 1500 dislocated workers and 9100 young people) improve their employment skills.
- The Maricopa County Housing Department finished construction on a 120-unit development in Avondale. This \$9,000,000 development includes a computer training center, a community center, swimming pool and a Headstart/Daycare Center.



- The City of Peoria co-sponsored a development project with Community Services of Arizona to combine funding from Low Income Housing Tax Credits and CDBG and HOME funds to develop 40 two-story townhouses for rental to income eligible families. Ironwood Estates is an infill development in downtown Peoria that represents a total investment of nearly \$7,000,000. The project leveraged \$2,750,000 in private sector construction financing.



- Los Vecinos Housing Development, Inc., in Glendale, held a grand opening celebration to showcase the recently completed development of four new in-fill homes. This project is the largest, single-family project ever completed by Los Vecinos in one neighborhood. Land acquisition and construction were assisted with CDBG and HOME funds provided by Glendale. These new homes have provided the incentive for construction of other privately financed homes in the area.



- This year, the Department of Housing and Urban Development recognized Mesa and Tempe for a project that installs Fair Housing Posters on public buses in the East Valley. The English/Spanish posters briefly explain fair housing law and tell people where and how to file a complaint.



Poverty is a serious issue in Maricopa County. The cost of housing continues to rise above the reach of many lower income families and the affordable housing gap identified in a statewide housing analysis this year is significant and real. Population growth, development patterns and NIMBY attitudes of many residents make it likely that housing cost will exacerbate the effects of poverty for some time to come. That having been said, the commitment of federal and local resources to improve the lives of low-income residents and the neighborhoods they live in has been very real and very effective.

The following report documents expenditure \$3,664,175 in HOME funds, \$3,332,150 in Urban CDBG funds and more than \$3,500,000 in CDBG expenditures from Consortium members for housing activities, all directly leveraging almost twelve million dollars in other financial resources. It also includes information on \$2,000,000 in State Housing Trust Fund Grants from the Arizona Department of Housing to improve homes and increase the number of emergency, transitional and rental housing units and almost \$3,000,000 dollars in tax credit awards, which will leverage more than \$50,000,000 in private investment. Another \$64,000,000 in IDA bond funds will finance the development of 1216 multifamily units, 450 of which will be set side for low-income households. Information is included on the \$10,080,000 in HUD Homeless grants that are shared with Phoenix through the MAG Continuum of Care Application Process. Finally, there was more than \$7,000,000 in expenditures from other federal sources to promote job readiness and transportation to work.